

#### in 5 simple steps

Workplace meetings have been getting a bad rap. But if done properly, they can be a valuable tool to move projects and organizations forward. Discover our HR Pros' 5 steps for planning and carrying out a productive meeting.

#### 1

Make sure the meeting is really necessary. Before scheduling the meeting, ask yourself the following questions:

- > Is the scope or goal of the meeting reasonable and defined?
- > Could the desired outcome be accomplished by an email or memo?
- Could you get better results through smaller, less formal gatherings, like a 5-minute scrum or brief visit to someone's desk?

### 2

# Decide who should attend the meeting.

- Only invite employes who really need to attend.
- Explain to other employees that you are keeping the meeting to a core group of attendees to ensure efficiency.
- If an employee wants to join or miss the meeting, consider the request. If employees are busy, they should be allowed to skip the meeting if necessary.

## 3.

#### Prepare for the meeting.

- Create an agenda and distribute it to attendees beforehand, along with advanced notice about any pre-work they may need to do.
- Avoid meetings with ambiguous or secret topics unless absolutely necessary.
- Remind or contact any chronically late individuals to encourage punctuality.
- Think about scheduling meetings in increments other than the normal hour or half hour.
  Depending on the topic, 15 minutes may be more than



# Drive the discussion and keep the momentum going.

- If you are leading the meeting, ensure that each attendee has an opportunity to express their ideas.
- Engage with quiet or reserved members so they participate as they feel comfortable.
- Address any issues that might make attendees uncomfortable sharing or speaking.
- Intervene and immediately address abusive, domineering, or unprofessional behavior.

# Take meeting notes and/or follow up accordingly.

- Carefully take notes on action items and decisions made.
- Assign each action item to a person or team.
- Type out notes as soon as practicable to avoid forgetting detail.
- Send out meeting notes and action items to attendees as soon as possible.

#### Tips for dealing with distractions

- Discourage multitasking at meetings by asking attendees to forego checking email. Remind them that the meeting will be more efficient if everyone is focused.
- Request that unrelated or side conversations occur after the meeting.
- Finish on time so attendees aren't focused on being late for other appointments.